Executive Council Meeting
November 12, 2015
1:00 p.m. - 3:00 p.m. in E-518

Minutes

Present: Gail O. Mellow, Paul Arcario, Shahir Erfan, Susan Lyddon, Michael Baston, Henry Saltiel, Jane Schulman, Lisa Foss, Jessica Mendoza

Guests: Shannon, Bryant, Oswald Fraser, Thomas Hladek, Jemma Robain-LaCaille

Starting time 1:00 pm

1. Human Resources policies and processes
   Oswald Fraser gave a presentation on CUNY’s policy and processes in regards to multiple positions for Full-time faculty, Adjunct Workload, Executive Compensation plan, HEO and CLT series Employees and dual employment policy for Classified Staff Employees.

2. Executive Council Moderating of Divisional HR Changes
   President Mellow discussed the process in regards to re-organization and hiring approvals. She stated that as of November 12th, 2015 all organizational charts that are on the sharepoint site is each division’s organizational structure. If a Vice President is to make any changes to their organizational charts in regards to a new position or additional positions, it must first be discussed with President Mellow and then must be brought to an Executive Council meeting. President Mellow stated that any personnel actions such as a replacement, transfer of personnel or merit increases will be the responsibility of each Vice President. Executive Council approvals forms for these actions will be signed by the division’s Vice President.

   Action: Shahir Erfan will codify the information into language that Human Resource will understand and bring back to the next Executive Council.

3. Divisional Reports

   PO/G. Mellow- November 12th is known as National day of action in colleges across the country.

   AA/P. Arcario – Instructional Staff meeting was good. Five departments were showcased.

   PO/L. Foss- Has been working with Michael Baston on reaching out to York College and Queens College in developing an articulation for service between the four institutions in Queens. To create a seamless environment for students that go back and forth between institutions.
ACE/J. Schulman – Both Francesca Fiore and Bret Eynon proposals were chosen for the CUNY Strategic Investment Initiative. Also got the JPMorgan grant. Had a meeting with people from Walmart, in which they mentioned their need for technology and are looking into data science.

IA/S. Lyddon – Two donors came to visit LaGuardia last week.

ADM/S. Erfan- The Facade project is moving along, they have started to do work in the lobby of the C-building. Library project going well, hopes for it to be ready by March 2016.

IT/H. Saltiel- No report

SA/M. Baston – Working with the New York State Industries for the Disabled on sponsoring a battle buddy center here at LaGuardia. These centers serve as safe havens for veterans to socialize with their fellow veterans and receive services they need. Road to Success the initial information on the return rates when compared return rates from last spring to this spring, saw a 13 percent increase in students. From the moving students from part-time to full-time saw a 24 percent increase.

Meeting adjourned at 3:10 pm
Multiple Positions – CUNY’s Policy

- Full-Time Faculty
- Adjunct
- Executive Compensation Plan
- Higher Education Officer Series
- College Laboratory Technician Series
- Research Series
- Classified Staff (Including Classified Managerial)
Policies

• Multiple Position Policy for Full-time Faculty
• Adjunct Workload
• Multiple Position Policy for Executive Compensation Plan (ECP) Staff
• Multiple Position Policy for HEO and CLT Series Employees
• Dual Employment Policy for Classified Staff Employees
Full-Time Faculty

- Employment, consultative, or other work done outside the University
- Overload teaching within the University
- Overload non-teaching assignments within the University during the academic year
- Summer activities
- **Restriction** - Employment of faculty on approved leaves
Multiple Positions Outside of the University

• Must have prior approval from the department P & B, the chairperson and the president.

• The multiple position form

• Proposed work or employment

• Commitments to the primary assignment

• Time spent on outside work/employment
Full-Time Faculty

Multiple Positions Within the University

Teaching Assignment
Full-time non-tenure track and tenured faculty are eligible for consideration for an overload assignment when such assignment is determined to be in the best interest of the college and to serve a specific academic need.

Eligible titles:
• Full-time non-tenure track faculty, including Instructors and Lecturers; and tenured faculty.
• Faculty with reassigned time for research or administrative duties during the academic year.
Full-Time Faculty

**Teaching Assignment**
- Faculty who have been appointed to participate in a doctoral program and who have had their workload adjusted to allow for such participation.

**Overload assignment:**
- Up to a maximum of eight (8) total classroom contact hours over the fall and spring semester.

- Up to an additional six (6) classroom contact hours during the academic year in courses that are offered during the winter session; exclusively on Saturdays or Sundays or as part of on-line degree programs.
Full-Time Faculty

Non-Teaching Assignments
- These assignments are limited to 150 hours per semester at the non-teaching hourly rate or a total of 300 hours for the entire academic year, i.e., beginning of Fall semester until the day after spring commencement.

- Total extra involvement has to be a proportional combination of teaching and non-teaching assignment

- Restrictions: Multiple Extra Involvement
  Not to exceed 300 hours of non-teaching adjunct work or 14 classroom contact hours teach or a proportional combination of both activities
Full-Time Faculty

**Summer Assignment**
Compensation for CUNY summer activities from the University and related entities, such as the Research Foundation and the college foundations, shall not exceed a total for all such activities of **three-ninths (3/9ths)** of the faculty member’s full-time annual salary:

- Teaching a summer session in any one of the CUNY colleges,
- Performing administrative duties such as service as department chairperson,
- Conducting research paid for by using funds originating from the Research Foundation
- During the first 3 summers of employment – Research funded by **tax-levy** funds
Full-Time Faculty

**Summer Assignment**
Total compensation during the summer may exceed three-ninths (3/9ths) of his/her annual salary under the following conditions:

- Such payment is consistent with rules and regulations applicable to the college foundation,
- The circumstances surrounding such payment has been rigorously documented and justified, and
- Such payment is approved by the Chancellor and the appropriate President
RESTRICTIONS ON MULTIPLE POSITIONS FOR FACULTY ON LEAVES

- Faculty on leaves of absence are expected to devote their time and energy to the purposes for which the leave is granted.

- As a general rule, employment within or outside the University during leaves of absence are prohibited, unless such involvement is integral to the purpose for which the leave is granted. Such employment requires approval of the president.
Full-Time Faculty

RESTRICTIONS ON MULTIPLE POSITIONS FOR FACULTY ON LEAVES

• Faculty on Fellowship and Scholar Incentive Award Leaves may engage in work during the period of annual summer leave.

• Faculty on Travia Leave may be employed outside the University with prior notice to the president, but only if they have given an irrevocable commitment to retire.
Adjunct

Adjunct Workload: Teaching Adjunct

Semester (Fall and Spring)

• Not more than nine (9) classroom contact hours per semester at one unit of CUNY and one additional course of not more than six (6) classroom contact hours at another unit of CUNY.

• Generally, a semester is 15 weeks long
• Limitation is 135 contact hours at the first unit and 90 at the second unit

Summer

• Limited to 105 hours instruction
• Except for 4 credit courses 120 – hour assignment permitted
Adjunct

Waivers of Adjunct Workloads

• Section 15.2 of the PSC/CUNY Agreement recognizes circumstances may compel colleges to request a waiver of these limitations.

• Colleges have five (5) blanket waivers/semester to use at their discretion

• Otherwise, Office of the Labor Designee must submit a request to CUNY Office of Labor Relations (OLR) for approval.

• During the regular semester the waiver request is not subject to union agreement. The summer is dependent only on CUNY OLR approval
## Adjunct

### Adjunct Workload: Non-Teaching Adjuncts (Including CLT Series)

<table>
<thead>
<tr>
<th>Semester (Fall and Spring)</th>
<th>Summer</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Limited to 225 hours per semester</td>
<td>• Limited to 175 hours</td>
</tr>
</tbody>
</table>

### Mixed Teaching and Non-Teaching Assignments

- Subtracting the actual teaching hours from the maximum teaching assignment (135 contact hours) yields the remaining permissible teaching hours during the semester
- Permissible non-teaching hours = Remaining permissible teaching hours / .60
Adjunct

Example:
Adjunct has assignment for 90 hours of instruction for the semester. How many hours of non-teaching assignment is allowed?

<table>
<thead>
<tr>
<th>Maximum Teaching Hours</th>
<th>135</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Actual Teaching Hours</td>
<td>90</td>
</tr>
<tr>
<td>Unused Possible Teaching Hours</td>
<td>45</td>
</tr>
</tbody>
</table>

Non-teaching assignment allowed = 45/.6 (75 hours)
Executive Compensation Plan Employees

The primary obligation of staff in ECP positions is to provide service to The City University of New York.

• All members are expected to be available to fulfill their professional obligations at all times.

• The work week for ECP employees consists of no fewer than 35 hours, as assigned by the Chancellor or President (or his/her designee).
Executive Compensation Plan Employees

Within CUNY:
• Normally shall not receive extra compensation for teaching or non-teaching work performed.
• An exception approved by the Vice Chancellor for Human Resources Management can permit receipt of additional compensation for teaching or any other work performed outside of normally assigned hours.

Outside CUNY:
• With approval from the President or the Chancellor, shall be permitted to engage in outside consultation and professional activities up to a maximum of two (2) work days per month, for a total of 24 work days per year.
• Work days on which such consultation activities occur shall be charged to annual leave.
Non-Teaching Instructional Staff

Who are eligible?
Higher Education Officer Series employees; College Laboratory Technician Series employees; and Research Associates and Research Assistants

What is a multiple position?
A multiple position is an assignment to a different job from the employee’s primary, regular full-time assignment.

Continuation of the employee’s normal work at the college of full-time employment beyond the hours specified on the collective bargaining agreement is not a multiple position. The rules for HEO Overtime and Compensatory Time are pertinent to work done in the primary assignment.
Non-Teaching Instructional Staff

What is a normal work schedule?
Work schedule for HEOs – 35 hour work-week, as assigned.
Work schedule for CLTs – 35 hours to be scheduled in not more than 5 days in any week.

What are the restrictions?
• A multiple position cannot be assigned during the employee’s normal work hours.
• Limited to an average of three (3) classroom contact hours per week for teaching assignments or six (6) hours per week for non-teaching assignments University-wide.
• Additional teaching assignments require the President’s approval and may only be for an additional teaching assignment of up to three (3) classroom hours.
• Must give written notice to the Director of Human Resources of the unit of full-time employment prior to commencing the assignment.
**Dual Employment Policy Overview**

- Controls external employment.
- Full-time position at CUNY shall be primary position.
- Any other full-time external employment shall require the explicit approval of the HR Director.
- Ensures no conflict of interest or conflict of work hours between the various positions (including part-time).
- Unexpected conflicts arising over work hours may be resolved in favor of the University.
What is considered External Employment?

• The active holding of one or more positions with a different employer simultaneously with a position in The City University of New York.

• An employee working in a position while on annual or terminal leave from another employer is not externally employment.

• An employee holding two or more CUNY positions at one or more CUNY colleges is not externally employed.

Who is affected?

• All full-time classified civil service employees (including Classified Managerial).
# Stipend vs. Payroll

<table>
<thead>
<tr>
<th>Stipend</th>
<th>Salaries &amp; Wages</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial assistance or support paid to students/faculty; no work assigned.</td>
<td>Compensation for performance of assigned work.</td>
</tr>
<tr>
<td>No scope of work.</td>
<td>Scope of work assigned.</td>
</tr>
<tr>
<td>No Workers' Compensation coverage.</td>
<td>Workers' Compensation coverage.</td>
</tr>
<tr>
<td>Student-mentor relationship; no employer-employee relationship.</td>
<td>Employer-employee relationship.</td>
</tr>
<tr>
<td>CUNY directs work = Wages</td>
<td>CUNY directs work = Wages</td>
</tr>
<tr>
<td>No obligation to perform any assigned tasks or specific projects. This includes attending professional development programs.</td>
<td>Pay based upon hours or percentage of time worked performing assigned job specific duties.</td>
</tr>
</tbody>
</table>
Q & A
References

• CUNY’s Revised *Statement of Policy on Multiple Positions* – d/d 06/30/2014

• Vice Chancellor for Human Resources Memorandum d/d 05/27/2008, Summer Employment Limitations for Full-Time Faculty

• Vice Chancellor for Labor Relations Memorandum d/d 08/29/2008, Adjunct Instructional Staff Workload and Waiver of Section 15.2

• Terms and Conditions of Employment for Staff in the Executive Compensation Plan – d/d February 28, 2012, Page 4-5

• Vice Chancellor for Human Resources Memorandum d/d 04/04/2011, Multiple Position Assignment for Employees in Higher Education Officer Series Titles, College Laboratory Technician Series Titles, Research Associates and Assistants

• Personnel Policy Bulletin No. :3-90 d/d 03/01/90 – Approval of Appointments: External Employment.